

# The PE Package

## Modeling private equity in the 21<sup>st</sup> Century

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- 2 Introduction
- 3 Risk Management Framework (I): Outline
- 4 Modeling PE Fund Dynamics
- 5 Risk Management Framework (II): Risk Measures
- 6 Fund Structure & Fees
- 7 Extensive List of To-Dos
- 8 References

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- ... *et lux in tenebris lucet* ...

*Initium Sancti Evangelii Secundum Joannem*

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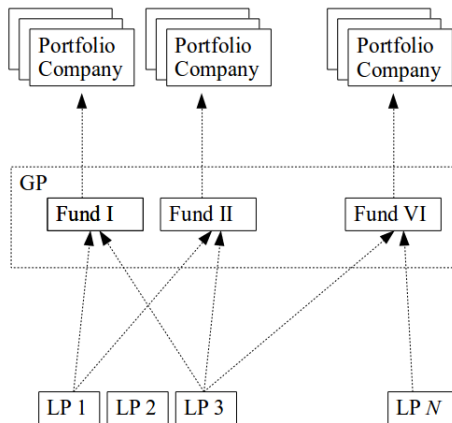
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# What is the structure of private equity?



**Figure:** Partnership structure of private-equity funds: the General Partner (“GP”) is the investment manager for the Limited Partners (“LP”) who invest in the GP’s fund(s).

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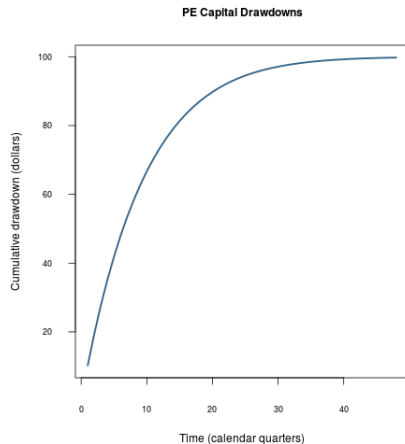
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## What is a PE fund's life cycle? (II)

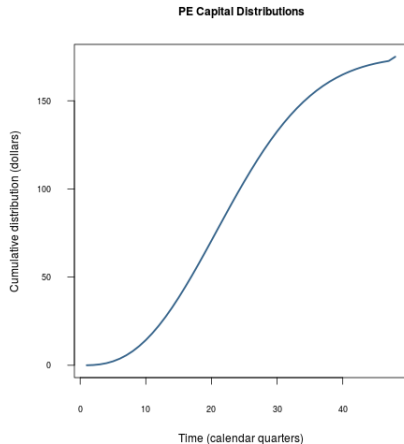
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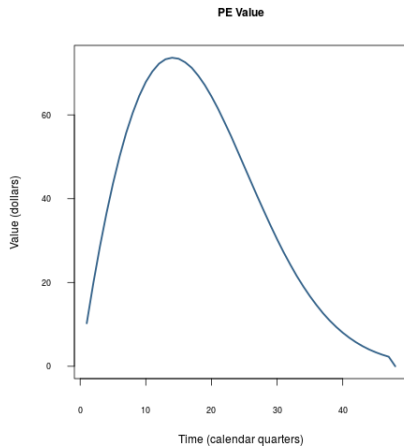
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- Fund value

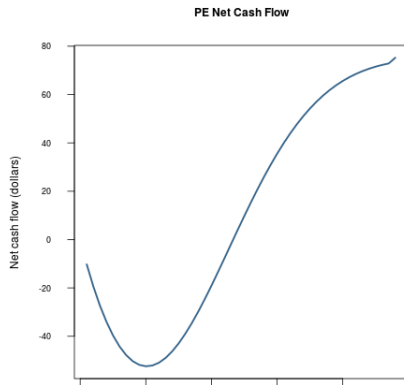
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- Capital drawdowns, or calls
- Capital distributions, or returns
- Fund value
- Net cash distribution

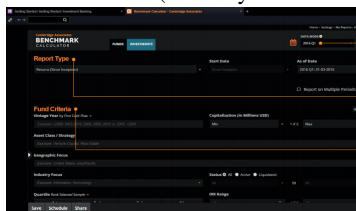


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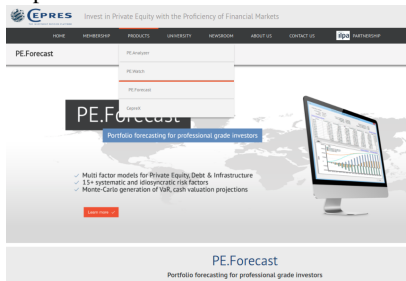


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The diagram illustrates the Cambridge Associates Private Manager Screening Process, which consists of three sequential steps: 1. Benchmark Participation, 2. Manager Meetings, and 3. Evaluation. Each step is represented by a numbered circle. Below the first step, there is a detailed description of the benchmarking process, including a paragraph about data collection and a call-to-action button labeled 'JOIN OUR BENCHMARKS'. Below the second step, there is a brief description of the manager meeting process.

CAMBRIDGE  ASSOCIATES

THE CA DIFFERENCE OUR GLOBAL CAPABILITIES FOCUS ON RESULTS OUR INSIGHTS

## Private Manager Screening Process

- 1**  
Benchmark Participation
- 2**  
Manager Meetings
- 3**  
Evaluation

**1 Benchmark Participation**

Manager screening process begins by collecting data and materials to learn more about the manager. Managers data is then included in our private investment benchmark database.

We publish benchmarks so that you can accurately assess the performance of your private investments. Our performance indices and statistics are widely considered to be among the standard benchmarks for private investments.

Learn more about the benefits of participating in our benchmarks.

We invite you to join our benchmarks. Through participation in the benchmarks, you'll increase your visibility to our client base, as well as investment professionals, who use the database from their desktop to source manager ideas. To begin the process, please share your information. With your information, we can evaluate you and get a full picture of the performance of your asset class or strategy to help our decision-making.

[JOIN OUR BENCHMARKS](#)

**2 Manager Meeting**

We welcome meeting requests from managers provided they are

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The screenshot displays the Preqin website's 'Cash Flow Advanced Search' page. The top navigation bar includes 'Preqin Data', 'Research Center', 'Preqin Alert', and 'Data Contribution'. Below this is a secondary navigation bar with tabs for 'DASHBOARD', 'PRIVATE EQUITY', 'REAL ESTATE', 'PURCHASED PUBLICATIONS', 'FUND FLOWS', 'INFRASTRUCTURE', 'PRIVATE DEBT', and 'SECONDARIES'. The main content area is titled 'Cash Flow Advanced Search' and includes a sidebar on the left with a 'Performance' section. The sidebar also lists 'Fund Managers', 'Funds', and 'Tools'. The main search area features a 'Vintage' dropdown set to '1990' to '2017' and an 'Investment Type' section with various checkboxes. The bottom of the page shows a list of search results, including 'Early Stage: Seed' and 'Early Stage: Start-up'.

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## **Illiquid Alternative Asset Fund Modeling**

Dean Takahashi

Senior Director, Yale University Investments Office

Seth Alexander

Associate Director, Yale University Investments Office

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- Yale Endowment Model [25], when written in terms of our notation (details of which is given in the following sections):

$$\begin{aligned}\Delta D_t &= \delta_t(C_0 - D_t) \\ \Delta R_t &= v_t V_t(1 + G) \\ v_t &= \max\left(Y, \left(\frac{t}{L}\right)^B\right) \\ \Delta V_t &= V_t G + \Delta D_t - \Delta R_t,\end{aligned}$$

The drawdown rate,  $\delta_t$ , is provided by the user, as are  $G$  ( the exogenous growth rate),  $Y$  (the exogenous yield), and  $B$  (a “bowing factor” to control the rate of distribution)

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Aside from the deterministic nature of this discrete-time model and the user-supplied parameterization, a critically limiting aspect of it is that it does not account for fees

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Aside from the deterministic nature of this discrete-time model and the user-supplied parameterization, a critically limiting aspect of it is that it does not account for fees

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## Assumption

*The dynamics of the fund value,  $V_t$ , under the real-world probability measure  $\mathbb{P}$ , can be described by the stochastic process  $\{V_t, 0 \leq t \leq T_L\}$ :*

$$dV_t = V_t(\mu_V dt + \beta_V \sigma_M dB_{M,t} + \sigma_\varepsilon dB_{\varepsilon,t}) + dD_t - dR_t, \quad (1)$$

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$$dD_t = \delta_t(I_0 - D_t)\mathbf{1}_{\{0 \leq t \leq T_I\}}dt, \quad (2)$$

*where  $\mathbf{1}_{\{\cdot\}}$  is an indicator function. The fund's drawdown rate  $\delta_t$  is assumed to follow a stochastic process  $\{\delta_t, 0 \leq t \leq T_I\}$  given by:*

$$\delta_t = \delta + \sigma_\delta B_{\delta,t}, \quad (3)$$

*where  $\delta > 0$  is the mean of the drawdown rate,  $\sigma_\delta > 0$  is the volatility of the drawdown rate;  $B_{\delta,t}$  is a third standard Brownian motion for which it is assumed that  $dB_{\delta,t}dB_{M,t} = \rho_\delta dt$ , where  $\rho_\delta$  is the correlation between drawdown rate and stock market returns, and  $dB_{\delta,t}dB_{\varepsilon,t} = 0$ . In order to avoid negative drawdown rates, we use  $\delta_t^+ = \max(\delta_t, 0)$  in the model implementation.*

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*The dynamics of the cumulative capital distributions,  $R_t$ , can be described by:*

$$dR_t = v_t V_t dt, \text{ for } t < T_L, \quad \text{and} \quad R_t = V_t \mathbf{1}_{\{t=T_L\}} + \int_0^t v_u V_u du, \text{ for } t \leq T_L \quad (4)$$

*The fund's distribution rate  $v_t$  is assumed to follow a stochastic process  $\{v_t, 0 \leq t \leq T_L\}$  given by:*

$$v_t = vt + \sigma_v B_{v,t}, \quad (5)$$

*where  $v$  is the mean distribution rate, and  $\sigma_v > 0$  is the volatility of the distribution rate;  $B_{v,t}$  is a fourth standard Brownian motion for which it is assumed that  $dB_{v,t}dB_{M,t} = \rho_v dt$ , where  $\rho_v$  is the correlation between the drawdown rate and stock market returns, and  $dB_{v,t}dB_{\varepsilon,t} = 0$ . In order to avoid negative distributions rates, we use  $v_t^+ = \max(v_t, 0)$  in the model implementation.*

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## Market risk: Value at Risk (“VaR”)

- VaR is always forward-looking: VaR is a forecast of the uncertainty in the P&L of a portfolio at the end of the holding period. If we let  $d_{t,h}$  be the discount factor with term  $t$  and tenor  $h$  and let  $P_t$  be the PE investor’s position at time  $t$ , then the discounted forecast of the P&L at time  $t + h$  in present-value terms is:

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(We'll give a definition of the dynamics of the investor's cash position shortly when we define CFaR)



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$$\Pr(\text{P\&L}_{t+h} < q_h^{\alpha,\$}) = \alpha \quad \Leftrightarrow \quad \text{VaR}_{t,h}^{\alpha,\$} = -q_h^{\alpha,\$}$$

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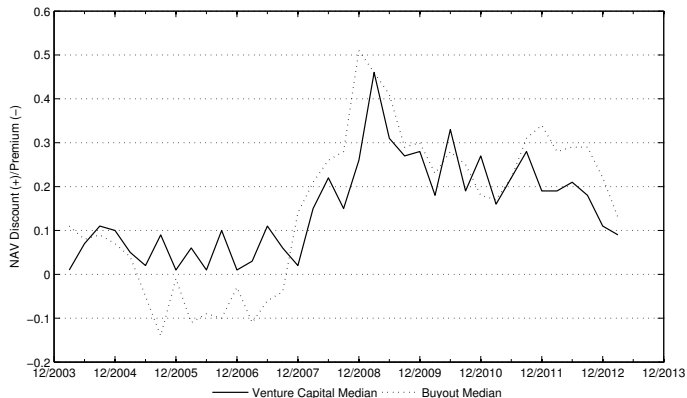
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# Liquidity risk: Liquidity Adjusted Value at Risk (“LVaR”)



**Figure:** Median Discount (+) / Premium (-) to fund NAVs by fund type, 2004–2013.

Source: Preqin Secondary Market Monitor

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*The dynamics of the secondary-market discount rate  $\pi_t$  are assumed to follow a stochastic process given by:*

$$d\pi_t = \kappa_\pi(\theta_\pi - \pi_t)dt + \sigma_\pi dB_{\pi,t}, \quad (7)$$

*where  $\theta_\pi > 0$  is the long-run mean of the discount rate,  $\kappa_\pi > 0$  is the rate of reversion to this mean, and  $\sigma_\pi > 0$  reflects the volatility of the discount rate.  $B_{\pi,t}$  is a fifth standard Brownian motion for which it is assumed that  $dB_{\pi,t}dB_{M,t} = \rho_\pi dt$ , where  $\rho_\pi$  is the correlation between drawdown rate and stock market returns, and  $dB_{\pi,t}dB_{e,t} = 0$ .*

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*where  $\theta_\pi > 0$  is the long-run mean of the discount rate,  $\kappa_\pi > 0$  is the rate of reversion to this mean, and  $\sigma_\pi > 0$  reflects the volatility of the discount rate.  $B_{\pi,t}$  is a fifth standard Brownian motion for which it is assumed that  $dB_{\pi,t}dB_{M,t} = \rho_\pi dt$ , where  $\rho_\pi$  is the correlation between drawdown rate and stock market returns, and  $dB_{\pi,t}dB_{e,t} = 0$ .*

- The  $\text{LVaR}_{t,h}^{\alpha,\$}$  is defined by:

$$\Pr\left(\text{P\&L}_{t+h}^{(L)} < q_h^{(L),\alpha,\$}\right) = \alpha \quad \Leftrightarrow \quad \text{LVaR}_{t,h}^{\alpha,\$} = -q_h^{(L),\alpha,\$} \quad (8)$$

where  $\text{P\&L}_{t+h}^{(L)}$  is the liquidity-adjusted P&L forecast of the investor's position in the fund for time  $t + h$ :

$$\text{P\&L}_{t+h}^{(L)} = ((1 - \pi_{t+h})V_{t+h} + C_{t+h}) - P_t, \quad (9)$$

with  $\pi_{t+h}$  being the forecast of the secondary-market discount for the fund at time  $t + h$

# Liquidity risk: Liquidity Adjusted Value at Risk (“LVaR”)

- The point of LVaR is to incorporate the secondary-market discount rate as an exogenous liquidity risk in the calculation of VaR

## Assumption

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- The risk measure CFaR is defined as the change (or possibly loss) in the investor's cash position,  $C_t$ , which is exceeded with some given probability  $\alpha$ , over a given time horizon  $h$



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### Assumption

*The dynamics of the investor's cash position are given by:*

$$dC_t = C_t r_c dt - dD_t + dR_t \quad (10)$$

*where  $r_c$  is rate of return on cash*

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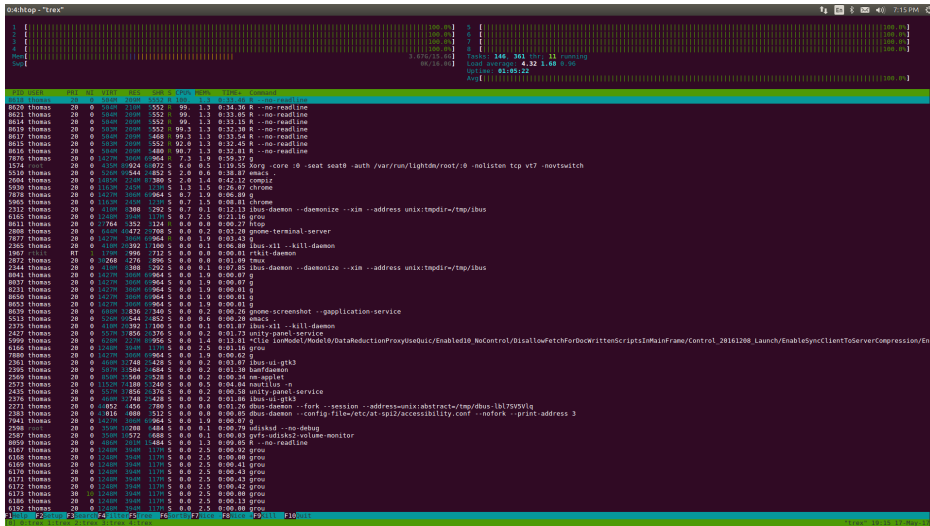
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**Table:** Summary of baseline parameters used in illustration of risk-management model

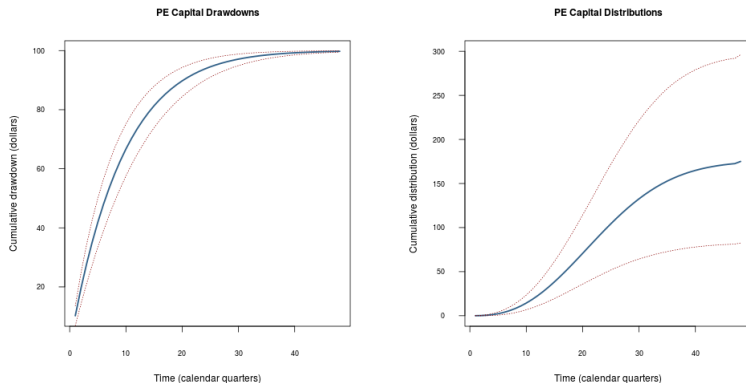
Note: All model parameters are stated as annualized units, except where indicated

Parameter	Notation	Value
Life of the PE fund investment (years)	$T_L$	12
Simulation frequency (years)	$dt$	1/4
Committed capital (US dollars)	$C_0$	100
Risk-free rate	$r_f$	0.05
Return on cash positions	$r_c$	0
Expected return of stock market	$\mu_M$	0.11
Volatility of stock market returns	$\sigma_M$	0.15
Alpha of PE funds	$\alpha$	0.04
Market beta of PE funds	$\beta_M$	1.30
Idiosyncratic volatility of PE fund returns	$\sigma_\varepsilon$	0.35
Drawdown rate of PE funds	$\delta$	0.41
Volatility of the drawdown rate	$\sigma_\delta$	0.21
Correlation between drawdown rate and stock market returns	$\rho_\delta$	0.50
Average distribution rate	$\nu$	0.08
Volatility of the distribution rate	$\sigma_\nu$	0.11
Correlation between distribution rate and stock market returns	$\rho_\nu$	0.80
Long-run mean of secondary market discounts	$\theta_\pi$	0.16
Mean-reversion speed of secondary market discounts	$\kappa_\pi$	0.42
Volatility of secondary market discounts	$\sigma_\pi$	0.16
Initial secondary market discount	$\pi_0$	$\theta_\pi$
Correlation between discount rate and stock market returns	$\rho_\pi$	-0.60

# It's Monte Carlo time...

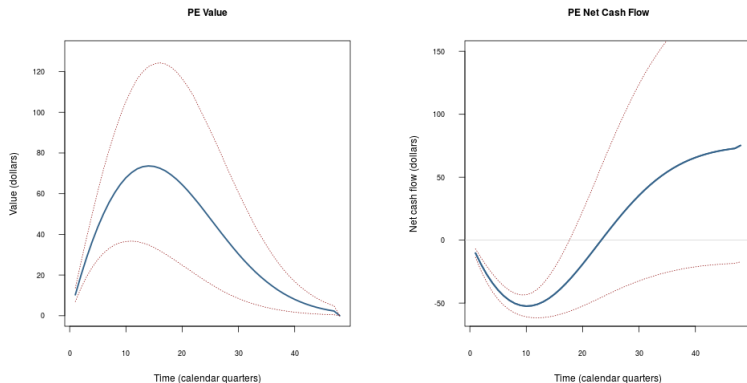


# Fund dynamics (I)



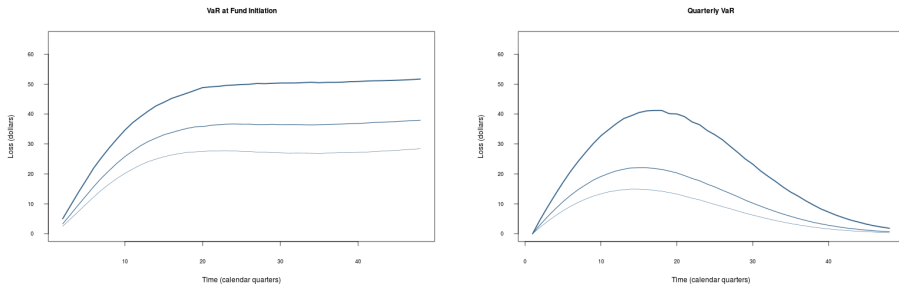
**Figure:** Cumulative capital drawdowns (left) and cumulative capital distributions (right). Solid lines represent Monte Carlo estimates of the average and dotted lines represent the 10<sup>th</sup> & 90<sup>th</sup> quantiles over 500,000 simulations

## Fund dynamics (II)

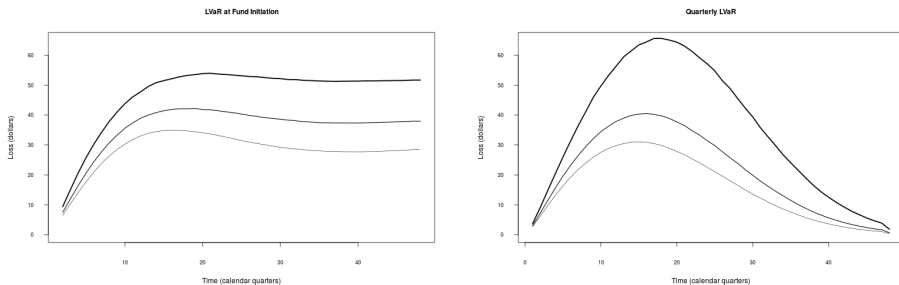


**Figure:** Fund values (left) and cumulative net fund cash flows (right). Solid lines represent Monte Carlo estimates of the average and dotted lines represent the 10<sup>th</sup> & 90<sup>th</sup> quantiles over 500,000 simulations

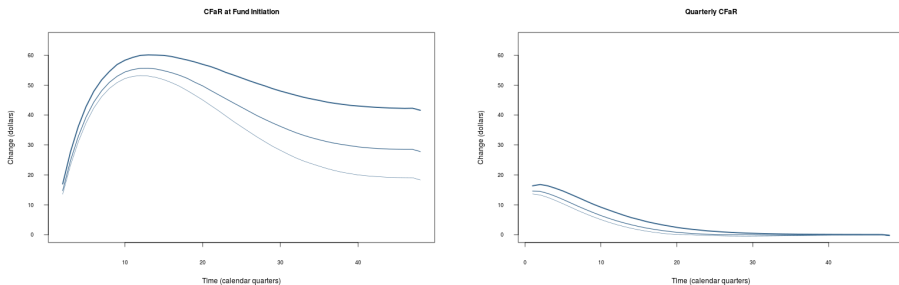




**Figure:** VaR dynamics over the fund lifecycle: (left) VaR at fund initiation,  $\text{VaR}_{0,h}^{\alpha,\$}$ , plotted as a function of the time horizon  $h$ ; (right) quarterly VaR, *i.e.*  $\text{VaR}_{t,0.25}^{\alpha,\$}$ , plotted as a function of time  $t$ . The thickest line represents the Monte Carlo estimate of the 1% VaR over 500,000 simulations (also shown are the 5% VaR and the 10% VaR)



**Figure:** LVaR dynamics over the fund lifecycle: (left) LVaR at fund initiation,  $\text{LVaR}_{0,h}^{\alpha,\$}$ , plotted as a function of time horizon  $h$ ; (right) quarterly LVaR, *i.e.*  $\text{LVaR}_{t,0.25}^{\alpha,\$}$ , plotted as a function of time  $t$ . The thickest line represents the Monte Carlo estimate of the 1% LVaR over 500,000 simulations (also shown are the 5% LVaR and the 10% LVaR)



**Figure:** CFaR dynamics over the fund lifecycle: (left) CFaR at fund initiation,  $\text{CFaR}_{0,h}^{\alpha,\$}$ , plotted as a function of time horizon  $h$ ; (right) quarterly CFaR, *i.e.*  $\text{CFaR}_{t,0.25}^{\alpha,\$}$ , plotted as a function of time  $t$ . The thickest line represents the Monte Carlo estimate of the 1% CFaR over 500,000 simulations (also shown are the 5% CFaR and the 10% CFaR)

- 1 Disclaimer & License
- 2 Introduction
- 3 Risk Management Framework (I): Outline
- 4 Modeling PE Fund Dynamics
- 5 Risk Management Framework (II): Risk Measures
- 6 Fund Structure & Fees**
- 7 Extensive List of To-Dos
- 8 References

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- Let  $MF_t$  denote the cumulative management fees up to some time  $t \in [0, T_L]$ .
- **Fixed Management Fees:** If management fees are defined as a percentage  $c_{MF}$  of the committed capital  $C_0$  and are paid continuously, the dynamics are given by:

$$dMF_t = c_{MF}C_0dt \quad (12)$$

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  - ④ change basis to NIC after investment period with tapered fee
- Let  $MF_t$  denote the cumulative management fees up to some time  $t \in [0, T_L]$ .
- **Fixed Management Fees:** If management fees are defined as a percentage  $c_{MF}$  of the committed capital  $C_0$  and are paid continuously, the dynamics are given by:

$$dMF_t = c_{MF}C_0dt \quad (12)$$

- **Management Fees with Change in Basis:** Latterly, tapered management fees appear to be gaining in popularity. The tapering typically begins after the investment period, *i.e.* for  $T_I < t \leq T_L$ , and reflects the fact that less time is required by the GP in managing the activities of the portfolio companies. Many funds change the fee basis from committed capital (during the commitment period) to NIC capital (after the commitment period).

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<sup>4</sup>Invested capital minus the cost basis of exited investments, *ibid.* p. 2315, *et seq.*

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- The management fee is levied against a basis: this is usually either the committed capital,  $C_0$ , or the net invested capital (“NIC”),<sup>4</sup> and it is one of four different types that is specified in the limited partnership agreement (“LPA”):
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  - ② tapered fee: tapers after the investment period,  $T_I < t \leq T_L$
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- **Carried Interest:** Let the carried interest level be given by  $c_{CI}$  and let  $h$  denote the hurdle rate. The **dynamics of carried interest** are given by:

$$dCI_t = c_{CI} \max \left\{ \underbrace{dR_t - dD_t - dMF_t}_{\text{net cash flow} = dNCF_t}, 0 \right\} \mathbf{1}_{\{IRR_t > h\}}$$

where  $\mathbf{1}_{\{IRR_t > h\}}$  indicates that carried interest is only payable at time  $t$  if the internal rate of return of the fund at  $t$ ,  $IRR_t$ , exceeds the hurdle rate  $h$

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- **Carried interest with catch-up:** If the carried interest is paid with a 100% catch-up provision, then its dynamics are given by:

$$dCI_t = \begin{cases} c_{CI} \max\{dNCF_t, 0\} \mathbf{1}_{\{IRR_t > h\}}, & \text{if } \frac{CI_t}{R_t - C_0} = c_{CI} \\ \min\{c_{CI}(R_t - C_0) - CI_t, dNCF_t\} \mathbf{1}_{\{IRR_t > h\}}, & \text{if } \frac{CI_t}{R_t - C_0} < c_{CI} \end{cases} \quad (16)$$

where  $dNCF_t = dR_t - dD_t - dMF_t$

# Carried interest example

**Table:** Carried Interest Calculation

This table illustrates the carried interest calculation for a \$100M fund with a carried interest level of 20 percent, a hurdle rate of 8 percent, and a lifetime of ten years. The calculation is shown for a fund with no catch-up clause and fund with a catch-up clause of 100 percent.

Year	1	2	3	4	5	6	7	8	9	10	Total
Cash Flows	-50	-30	-10	-10	30	50	60	50	40	20	150
IRR (in % p.a.)	-100	-100	-100	-100	-33	-6	8	14	17	18	18
Carried Interest (No Catch-Up)	0	0	0	0	0	0	0	10	8	4	22
Carried Interest (With Catch-Up)	0	0	0	0	0	0	0	18	8	4	30

## Portfolio company fees—transaction fees

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- We assume an equilibrium framework in which LPs' expected excess returns (net of fees) equal zero, such that GPs capture all rents from managing the funds:

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# Death & taxes?

	NO DEAL FEES				WITH DEAL FEES			
	CONSTANT FEE BASIS		FEE BASIS CHANGE		CONSTANT FEE BASIS		FEE BASIS CHANGE	
	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up
<b>MF</b>	\$15.86	\$15.86	\$11.43	\$11.43	\$15.86	\$15.86	\$11.43	\$11.43
(MF)			\$0.40	\$0.39			\$0.39	\$0.39
<b>CI</b>	\$3.88	\$4.23	\$4.44	\$4.82	\$3.42	\$3.81	\$4.02	\$4.41
(CI)	\$8.78	\$8.40	\$9.49	\$9.04	\$8.08	\$7.99	\$8.94	\$8.72
(CI 5%)								
(CI 10%)								
(CI 20%)								
(CI 30%)								
(CI 50%)								
(CI 60%)								
(CI 65%)			\$1.51	\$4.06			\$0.80	\$3.04
(CI 70%)	\$2.05	\$4.52	\$3.09	\$5.35	\$1.20	\$3.73	\$2.32	\$4.73
(CI 75%)	\$3.88	\$5.96	\$5.06	\$6.87	\$2.92	\$5.23	\$4.17	\$6.20
(CI 80%)	\$6.12	\$7.73	\$7.41	\$8.79	\$5.09	\$6.93	\$6.43	\$8.01
(CI 85%)	\$9.01	\$10.15	\$10.44	\$11.36	\$7.89	\$9.27	\$9.41	\$10.45
(CI 90%)	\$13.15	\$13.70	\$14.82	\$15.10	\$11.86	\$12.63	\$13.60	\$14.09
(CI 95%)	\$20.68	\$20.30	\$22.59	\$21.97	\$18.92	\$18.71	\$21.10	\$20.80
<b>TF</b>					\$4.19	\$4.19	\$4.42	\$4.42
(TF)					\$0.09	\$0.09	\$0.09	\$0.09
<b>MoF</b>					\$7.30	\$7.30	\$7.71	\$7.70
(MoF)					\$3.96	\$3.98	\$4.22	\$4.23
(MoF 5%)					\$3.28	\$3.28	\$3.45	\$3.45
(MoF 25%)					\$4.73	\$4.73	\$4.99	\$4.99
(MoF 75%)					\$8.68	\$8.69	\$9.16	\$9.16
(MoF 95%)					\$14.56	\$14.53	\$15.39	\$15.43

**Figure:** Net present value of a fund's fees. Management fee is denoted by "MF", carried interest by "CI", transaction fees by "TF" and monitoring fees by "MoF" (the latter pair being most common in Leveraged Buyout strategies). The means are shown in large font, while the values in parenthesis are either the standard deviations of the means, or the quantiles of the Monte Carlo distributions, as indicated by the quantile and the % sign



# Death & taxes?

	NO DEAL FEES				WITH DEAL FEES			
	CONSTANT FEE BASIS		FEE BASIS CHANGE		CONSTANT FEE BASIS		FEE BASIS CHANGE	
	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up
<b>MF</b>	<b>\$15.86</b>	<b>\$15.86</b>	<b>\$11.43</b>	<b>\$11.43</b>	<b>\$15.86</b>	<b>\$15.86</b>	<b>\$11.43</b>	<b>\$11.43</b>
(MF)			\$0.40	\$0.39			\$0.39	\$0.39
<b>CI</b>	\$3.88	\$4.23	\$4.44	\$4.82	\$3.42	\$3.81	\$4.02	\$4.41
(CI)	\$8.78	\$8.40	\$9.49	\$9.04	\$8.08	\$7.99	\$8.94	\$8.72
(CI 5%)								
(CI 10%)								
(CI 20%)								
(CI 30%)								
(CI 50%)								
(CI 60%)								
(CI 65%)			\$1.51	\$4.06			\$0.80	\$3.04
(CI 70%)	\$2.05	\$4.52	\$3.09	\$5.35	\$1.20	\$3.73	\$2.32	\$4.73
(CI 75%)	\$3.88	\$5.96	\$5.06	\$6.87	\$2.92	\$5.23	\$4.17	\$6.20
(CI 80%)	\$6.12	\$7.73	\$7.41	\$8.79	\$5.09	\$6.93	\$6.43	\$8.01
(CI 85%)	\$9.01	\$10.15	\$10.44	\$11.36	\$7.89	\$9.27	\$9.41	\$10.45
(CI 90%)	\$13.15	\$13.70	\$14.82	\$15.10	\$11.86	\$12.63	\$13.60	\$14.09
(CI 95%)	\$20.68	\$20.30	\$22.59	\$21.97	\$18.92	\$18.71	\$21.10	\$20.80
<b>TF</b>					\$4.19	\$4.19	\$4.42	\$4.42
(TF)					\$0.09	\$0.09	\$0.09	\$0.09
<b>MoF</b>					\$7.30	\$7.30	\$7.71	\$7.70
(MoF)					\$3.96	\$3.98	\$4.22	\$4.23
(MoF 5%)					\$3.28	\$3.28	\$3.45	\$3.45
(MoF 25%)					\$4.73	\$4.73	\$4.99	\$4.99
(MoF 75%)					\$8.68	\$8.69	\$9.16	\$9.16
(MoF 95%)					\$14.56	\$14.53	\$15.39	\$15.43

**Figure:** Net present value of management fee (denoted by “MF”)

# Death & taxes?

	NO DEAL FEES				WITH DEAL FEES			
	CONSTANT FEE BASIS		FEE BASIS CHANGE		CONSTANT FEE BASIS		FEE BASIS CHANGE	
	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up
MF	\$15.86	\$15.86	\$11.43	\$11.43	\$15.86	\$15.86	\$11.43	\$11.43
(MF)			\$0.40	\$0.39			\$0.39	\$0.39
CI	\$3.88	\$4.23	\$4.44	\$4.82	\$3.42	\$3.81	\$4.02	\$4.41
(CI)	\$8.78	\$8.40	\$9.49	\$9.04	\$8.08	\$7.99	\$8.94	\$8.72
(CI 5%)								
(CI 10%)								
(CI 20%)								
(CI 30%)								
(CI 50%)								
(CI 60%)								
(CI 65%)			\$1.51	\$4.06			\$0.80	\$3.04
(CI 70%)	\$2.05	\$4.52	\$3.09	\$5.35	\$1.20	\$3.73	\$2.32	\$4.73
(CI 75%)	\$3.88	\$5.96	\$5.06	\$6.87	\$2.92	\$5.23	\$4.17	\$6.20
(CI 80%)	\$6.12	\$7.73	\$7.41	\$8.79	\$5.09	\$6.93	\$6.43	\$8.01
(CI 85%)	\$9.01	\$10.15	\$10.44	\$11.36	\$7.89	\$9.27	\$9.41	\$10.45
(CI 90%)	\$13.15	\$13.70	\$14.82	\$15.10	\$11.86	\$12.63	\$13.60	\$14.09
(CI 95%)	\$20.68	\$20.30	\$22.59	\$21.97	\$18.92	\$18.71	\$21.10	\$20.80
TF					\$4.19	\$4.19	\$4.42	\$4.42
(TF)					\$0.09	\$0.09	\$0.09	\$0.09
MoF					\$7.30	\$7.30	\$7.71	\$7.70
(MoF)					\$3.96	\$3.98	\$4.22	\$4.23
(MoF 5%)					\$3.28	\$3.28	\$3.45	\$3.45
(MoF 25%)					\$4.73	\$4.73	\$4.99	\$4.99
(MoF 75%)					\$8.68	\$8.69	\$9.16	\$9.16
(MoF 95%)					\$14.56	\$14.53	\$15.39	\$15.43

**Figure:** Net present value of carried interest (denoted by “CI”)

# Death & taxes?

	NO DEAL FEES				WITH DEAL FEES			
	CONSTANT FEE BASIS		FEE BASIS CHANGE		CONSTANT FEE BASIS		FEE BASIS CHANGE	
	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up
MF	\$15.86	\$15.86	\$11.43	\$11.43	\$15.86	\$15.86	\$11.43	\$11.43
(MF)			\$0.40	\$0.39			\$0.39	\$0.39
CI	\$3.88	\$4.23	\$4.44	\$4.82	\$3.42	\$3.81	\$4.02	\$4.41
(CI)	\$8.78	\$8.40	\$9.49	\$9.04	\$8.08	\$7.99	\$8.94	\$8.72
(CI 5%)								
(CI 10%)								
(CI 20%)								
(CI 30%)								
(CI 50%)								
(CI 60%)								
(CI 65%)			\$1.51	\$4.06			\$0.80	\$3.04
(CI 70%)	\$2.05	\$4.52	\$3.09	\$5.35	\$1.20	\$3.73	\$2.32	\$4.73
(CI 75%)	\$3.88	\$5.96	\$5.06	\$6.87	\$2.92	\$5.23	\$4.17	\$6.20
(CI 80%)	\$6.12	\$7.73	\$7.41	\$8.79	\$5.09	\$6.93	\$6.43	\$8.01
(CI 85%)	\$9.01	\$10.15	\$10.44	\$11.36	\$7.89	\$9.27	\$9.41	\$10.45
(CI 90%)	\$13.15	\$13.70	\$14.82	\$15.10	\$11.86	\$12.63	\$13.60	\$14.09
(CI 95%)	\$20.68	\$20.30	\$22.59	\$21.97	\$18.92	\$18.71	\$21.10	\$20.80
<b>TF</b>					<b>\$4.19</b>	<b>\$4.19</b>	<b>\$4.42</b>	<b>\$4.42</b>
<b>(TF)</b>					<b>\$0.09</b>	<b>\$0.09</b>	<b>\$0.09</b>	<b>\$0.09</b>
MoF					\$7.30	\$7.30	\$7.71	\$7.70
(MoF)					\$3.96	\$3.98	\$4.22	\$4.23
(MoF 5%)					\$3.28	\$3.28	\$3.45	\$3.45
(MoF 25%)					\$4.73	\$4.73	\$4.99	\$4.99
(MoF 75%)					\$8.68	\$8.69	\$9.16	\$9.16
(MoF 95%)					\$14.56	\$14.53	\$15.39	\$15.43

**Figure:** Net present value of transaction fees (denoted by “TF”) for Leveraged Buyout funds

# Death & taxes?

	NO DEAL FEES				WITH DEAL FEES			
	CONSTANT FEE BASIS		FEE BASIS CHANGE		CONSTANT FEE BASIS		FEE BASIS CHANGE	
	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up	No catch-up	With catch-up
MF	\$15.86	\$15.86	\$11.43	\$11.43	\$15.86	\$15.86	\$11.43	\$11.43
(MF)			\$0.40	\$0.39			\$0.39	\$0.39
CI	\$3.88	\$4.23	\$4.44	\$4.82	\$3.42	\$3.81	\$4.02	\$4.41
(CI)	\$8.78	\$8.40	\$9.49	\$9.04	\$8.08	\$7.99	\$8.94	\$8.72
(CI 5%)								
(CI 10%)								
(CI 20%)								
(CI 30%)								
(CI 50%)								
(CI 60%)								
(CI 65%)			\$1.51	\$4.06			\$0.80	\$3.04
(CI 70%)	\$2.05	\$4.52	\$3.09	\$5.35	\$1.20	\$3.73	\$2.32	\$4.73
(CI 75%)	\$3.88	\$5.96	\$5.06	\$6.87	\$2.92	\$5.23	\$4.17	\$6.20
(CI 80%)	\$6.12	\$7.73	\$7.41	\$8.79	\$5.09	\$6.93	\$6.43	\$8.01
(CI 85%)	\$9.01	\$10.15	\$10.44	\$11.36	\$7.89	\$9.27	\$9.41	\$10.45
(CI 90%)	\$13.15	\$13.70	\$14.82	\$15.10	\$11.86	\$12.63	\$13.60	\$14.09
(CI 95%)	\$20.68	\$20.30	\$22.59	\$21.97	\$18.92	\$18.71	\$21.10	\$20.80
TF					\$4.19	\$4.19	\$4.42	\$4.42
(TF)					\$0.09	\$0.09	\$0.09	\$0.09
MoF					\$7.30	\$7.30	\$7.71	\$7.70
(MoF)					\$3.96	\$3.98	\$4.22	\$4.23
(MoF 5%)					\$3.28	\$3.28	\$3.45	\$3.45
(MoF 25%)					\$4.73	\$4.73	\$4.99	\$4.99
(MoF 75%)					\$8.68	\$8.69	\$9.16	\$9.16
(MoF 95%)					\$14.56	\$14.53	\$15.39	\$15.43

**Figure:** Net present value of monitoring fees (denoted by “MoF”) for Leveraged Buyout funds

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- 5 Risk Management Framework (II): Risk Measures
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- 7 Extensive List of To-Dos**
- 8 References

- Currently working on parameter estimation from the Prequin data set<sup>7</sup>

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- Planned extensions include:

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  - Rewriting the core SDE solvers in C++ (development of the `sdeint` library)

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  - Modeling portfolios of PE funds
  - Modeling the underlying portfolio companies and aggregating to the fund level

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  - Modeling the underlying portfolio companies and aggregating to the fund level
- Release the package!

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- Release the package!

Watch this space: <https://github.com/tharte/PE>

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